

research analysis wing

Decoding the Powerhouse: A Deep Dive into the Research & Analysis Wing

Introduction:

In today's dynamic business landscape, data isn't just information; it's the lifeblood of strategic decision-making. A robust Research & Analysis wing isn't a luxury—it's a necessity for organizations striving for growth, innovation, and competitive advantage. This comprehensive guide delves into the critical role of a Research & Analysis wing, exploring its diverse functions, essential components, and the significant impact it has on organizational success. We'll uncover the intricacies of building a high-performing team, leveraging cutting-edge technologies, and translating raw data into actionable insights that drive tangible results. Prepare to unlock the secrets of a truly effective Research & Analysis wing and learn how to build one for your organization.

1. Defining the Scope: What Does a Research & Analysis Wing Actually Do?

The Research & Analysis wing serves as the organization's intellectual engine, responsible for gathering, analyzing, and interpreting data to inform strategic initiatives. Its functions extend far beyond simple data collection. It involves:

Market Research: Understanding market trends, competitor activities, customer preferences, and emerging opportunities. This includes surveys, focus groups, and competitive analysis.

Business Intelligence: Analyzing internal data to identify key performance indicators (KPIs), assess operational efficiency, and predict future trends. This relies heavily on data mining and reporting.

Data Analytics: Applying statistical methods and advanced analytical techniques to extract meaningful insights from large datasets. This often involves using tools like R, Python, and specialized analytics software.

Forecasting & Predictive Modeling: Using historical data and statistical models to predict future outcomes, enabling proactive decision-making.

Competitive Intelligence: Monitoring competitor actions, identifying potential threats, and uncovering opportunities. This involves both open-source intelligence and more targeted research methods.

Risk Assessment & Mitigation: Identifying potential risks and vulnerabilities and developing strategies to mitigate them. This often involves scenario planning and risk modeling.

Reporting & Communication: Clearly and effectively communicating research findings to stakeholders at all levels of the organization. This requires excellent data visualization and presentation skills.

1. Building the Ideal Team: Skills, Expertise, and Structure

A high-performing Research & Analysis wing requires a carefully curated team with diverse skills and expertise. This includes:

Research Analysts: Possessing strong analytical, research, and data interpretation skills. They are responsible for data gathering, cleaning, and analysis.

Data Scientists: Specialists in advanced statistical modeling, machine learning, and big data analytics. They are crucial for predictive modeling and advanced insights.

Business Analysts: Bridging the gap between data and business strategy. They translate research findings into actionable recommendations.

Data Visualization Specialists: Experts in creating clear and compelling visualizations of complex data, ensuring effective communication of findings.

Project Managers: Responsible for overseeing research projects, managing timelines, and ensuring deliverables are met.

The organizational structure of the wing should be tailored to the specific needs of the organization, but a common approach involves functional teams focused on specific areas (e.g., market research, data analytics, competitive intelligence).

1. Technological Toolkit: Essential Software and Tools

Leveraging the right technology is crucial for efficiency and accuracy. A modern Research & Analysis wing should incorporate:

Data Management Systems: Databases (SQL, NoSQL) for storing and managing large datasets.

Data Analysis Software: Statistical packages (R, SPSS), programming languages (Python, SQL), and business intelligence tools (Tableau, Power BI).

Cloud Computing Platforms: (AWS, Azure, GCP) for scalable data storage and processing.

Data Visualization Tools: Software for creating interactive dashboards and reports (Tableau, Power BI, Qlik Sense).

Web Scraping Tools: For efficiently gathering data from websites.

Survey Platforms: For conducting online surveys and collecting feedback.

1. Measuring Success: KPIs and Performance Metrics

The effectiveness of a Research & Analysis wing needs to be demonstrably measured. Key Performance Indicators (KPIs) should be established and regularly tracked. These might include:

Accuracy of forecasts: How well predictions align with actual outcomes.

Timeliness of reports: Meeting deadlines and providing timely insights.

Impact of recommendations: The extent to which research findings influence strategic decisions and positive outcomes.

Cost-effectiveness of research: Maximizing the return on investment in research activities.

Client satisfaction (if applicable): Positive feedback from internal or external clients.

1. Continuous Improvement: Adapting to Change and Emerging Trends

The field of data analysis and research is constantly evolving. The Research & Analysis wing needs to embrace continuous improvement by:

Staying updated on new technologies and methodologies.
Investing in employee training and development.
Regularly evaluating and refining processes.
Seeking feedback from stakeholders.
Adapting to changing business needs and market conditions.

Book Outline: "Unlocking Strategic Advantage: Building a High-Performing Research & Analysis Wing"

Introduction: Defining the role and importance of a Research & Analysis wing.

Chapter 1: The Foundation - Defining Scope and Objectives. (Covers market research, business intelligence, data analytics, etc.)

Chapter 2: Building the Team - Recruiting, Training, and Structure. (Skills, expertise, organizational structure)

Chapter 3: Technological Empowerment - Essential Software and Tools. (Data management systems, analytics software, visualization tools)

Chapter 4: Data-Driven Decision Making - Implementing and Measuring Success. (KPIs, performance metrics, reporting)

Chapter 5: Future-Proofing Your Wing - Adapting to Change and Emerging Trends. (Continuous improvement, new technologies)

Conclusion: The long-term value of a robust Research & Analysis wing and its contribution to organizational success.

FAQs:

1. What is the difference between a research department and an analytics department? Research focuses on broader insights and understanding, often involving qualitative methods. Analytics centers on quantitative data analysis and extracting specific, measurable results. A combined Research & Analysis wing leverages both.

1. How much should I invest in building a Research & Analysis wing? The investment depends on the size and needs of your organization. Consider the costs of personnel, software, and infrastructure.

1. What are the biggest challenges in building a successful Research & Analysis wing? Data silos, lack of skilled personnel, resistance to data-driven decision making, and inadequate technology are common challenges.
1. How can I ensure data privacy and security within my Research & Analysis wing? Implement robust data governance policies, use encryption, and comply with relevant regulations (e.g., GDPR).
1. How do I measure the ROI of my Research & Analysis wing? Track KPIs linked to business outcomes, such as improved efficiency, increased revenue, or reduced risks.
1. What skills are most in-demand for professionals in a Research & Analysis wing? Data analysis, programming (Python, R, SQL), statistical modeling, data visualization, and communication skills.
1. How can I integrate the findings from my Research & Analysis wing into my organization's strategy? Regular communication, clear reporting, and collaboration with key stakeholders are essential.
1. What are some common mistakes to avoid when building a Research & Analysis wing? Underestimating the importance of data quality, neglecting employee training, and failing to integrate findings into decision-making.
1. How can I stay ahead of the curve in the rapidly evolving field of data analytics? Continuous learning, attending industry events, and staying updated on new technologies are crucial.

Related Articles:

1. The Power of Predictive Analytics: Explores the use of predictive modeling for improved forecasting and decision-making.

2. **Building a Data-Driven Culture:** Discusses the importance of fostering a culture that embraces data and data-driven insights.
3. **Mastering Data Visualization Techniques:** Provides guidance on creating effective visualizations for clear communication of data.
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8. **Effective Data Governance Strategies:** Explains the importance of data governance for data privacy and security.
9. **Data Storytelling: Communicating Insights Effectively:** Focuses on techniques for effectively communicating research findings to diverse audiences.

research analysis wing: India's External Intelligence V. K. Singh, 2007 2The Present Book Is The First Account By A Person Who Has Actually Served In Raw At A Senior Level. Though Not An Insider, He Was Part Of The Organisation For A Little Less Than Four Years And Was Able To See Its Functioning From Close Quarters. Since He Was Concerned With Signal Intelligence Rather Than Human Intelligence Operations, Most Of The Coverage Is Devoted To The Former. The Book Brings To Light Several Lacunae In The Functioning Of The Country'S Top Intelligence Agency, The Most Glaring Being The Anomalies In Procurement Of Equipment, Lack Of Accountability And Our Dependence On Foreign Sources, With The Resultant Threat To National Security. Some Of The Hitherto Untold Stories Recounted In The Book Are: -1. How Equipment Was Purchased From Foreign Companies At Prices That Were More Ten Times The Market Price By Altering Technical Parameters. 2. How The Security Of The Prime Minister Was Almost Compromised For A Few Pieces Of Silver.3. The Circumstances Leading To The Death Of One Of Raw'S Brightest Officers, Vipin Handa. 4. The Stories Of Moles In The Country'S Top Intelligence Agencies, Including That Of Rabinder Singh. 5. The Bitter Rivalry Between Raw And Ib, And Its Effects.The Modus Operandi Of Foreign Intelligence Agencies In Recruiting Moles In India.

research analysis wing: The Kaoboy's of R&AW: Down Memory Lane B. Raman, 2007

research analysis wing: R.N. Kao Nitin A Gokhale, 2019-11-18 Somewhere deep in the archives of the Nehru Memorial Museum and Library (NMML) in the heart of New Delhi lies a set of papers that researchers and historians interested in recording the history of Indian intelligence, would love to get their hands on. Alas, those documents-transcripts of tape-recorded conversations with RN Kao, the legendary spy chief-are not going to be available until 2025, according to instructions left by him, months before he passed away in 2002. So until those tapes and papers are made public, any biography of Rameshwar Nath Kao or 'Ramji' to friends, colleagues and family

would have to depend on personal memories of a vast array of individuals who knew him in different capacities and their interpretation of his personality and contribution.

research analysis wing: RAW, a History of India's Covert Operations Yatish Yadav, 2020 The Research and Analysis Wing, India's shadowy external intelligence agency, is one of the country's least understood institutions?at least in part by design. Perhaps fittingly for a spy agency, there is very little information about R&AW in the public domain. What is this organisation, its structure, its role and vision? Why was it set up? Who are the people that run it?Set up in 1968, as a reaction to India's massive intelligence failure during the war with China, R&AW played a crucial role in the formation of Bangladesh. It has since carried out highly successful covert operations in Fiji, Afghanistan and Sri Lanka, and has countered and foiled Pakistani spy agency ISI's machinations in the subcontinent. R&AW has operations in other parts of the globe too; it played an important role during the Iran-Iraq war, for instance.No country can increase its global reach without intelligence support. That India has made enormous strides in its stature and influence is testimony to R&AW's success. Yet, public accounts of its work exist only in highly romanticised fictional stories. Investigative journalist Yatish Yadav follows the lives of real agents and maps their actions in real situations. His conversations with Indian spies provide insight into how covert operations actually work. RAW: A History of India's Covert Operations is the first comprehensive account of Indian spy networks and their intelligence gathering, and their role in securing and advancing Indian interests.Read more

research analysis wing: Mission R&AW , 2021

research analysis wing: The Unending Game Vikram Sood, 2018-08-16 In God we trust, the rest we monitor . . . A former chief of India's external intelligence agency, the Research and Analysis Wing, deconstructs the shadowy world of spies, from the Cold War era to the age of global jihad, from surveillance states to psy-war and cyberwarfare, from gathering information to turning it into credible intelligence. Vikram Sood provides a panoramic view of the rarely understood profession of spying to serve a country's strategic and security interests. As a country's stature and reach grow, so do its intelligence needs. This is especially true for one like India that has ambitions of being a global player even as it remains embattled in its own neighbourhood. The Unending Game tackles these questions while providing a national and international perspective on gathering external intelligence, its relevance in securing and advancing national interests, and why intelligence is the first playground in the game of nations.

research analysis wing: The War that Made R&AW Anusha Nandakumar, Sandeep Sanket, 2021

research analysis wing: The Spy Chronicles A.S. Dulat, Asad Durrani, Aditya Sinha, 2018-05-21 Pointing to the horizon where the sea and sky are joined, he says, 'It is only an illusion because they can't really meet, but isn't it beautiful, this union which isn't really there.' -- SAADAT HASAN MANTO Sometime in 2016, a series of dialogues took place which set out to find a meeting ground, even if only an illusion, between A.S. Dulat and Asad Durrani. One was a former chief of RAW, India's external intelligence agency, the other of ISI, its Pakistani counterpart. As they could not meet in their home countries, the conversations, guided by journalist Aditya Sinha, took place in cities like Istanbul, Bangkok and Kathmandu.On the table were subjects that have long haunted South Asia, flashpoints that take lives regularly. It was in all ways a deep dive into the politics of the subcontinent, as seen through the eyes of two spymasters. Among the subjects: Kashmir, and a missed opportunity for peace; Hafiz Saeed and 26/11; Kulbhushan Jadhav; surgical strikes; the deal for Osama bin Laden; how the US and Russia feature in the India-Pakistan relationship; and how terror undermines the two countries' attempts at talks.When the project was first mooted, General Durrani laughed and said nobody would believe it even if it was written as fiction. At a time of fraught relations, this unlikely dialogue between two former spy chiefs from opposite sides--a project that is the first of its kind--may well provide some answers.

research analysis wing: The Ultimate Goal Vikram Sood, 2020-10-05 In The Ultimate Goal, Vikram Sood, former chief of India's external intelligence agency, the Research and Analysis Wing

(R&AW), explains 'the narrative' and how a country's ability to construct, sustain and control narratives, at home and abroad, enhances its strength and position. Intelligence agencies invariably play a critical role in this, an often-indispensable tool of statecraft. A 'narrative' may not necessarily be based on truth, but it does need to be plausible, have a meaning and create a desired perception. During most of the twentieth century, intelligence agencies helped shape narratives favourable to their countries' agendas through literature, history, drama, art, music and cinema. Today, social media has become crucial to manipulating, countering or disrupting narratives, with its ability to spread fake news disinformation, and provoke reactions.

research analysis wing: *The Khalistan Conspiracy* G.B.S. Sidhu, 2020-10-24 The author, a former Special Secretary of India's external intelligence agency, the Research and Analysis Wing (R&AW), examines a series of interconnected events that led to the rise of the Khalistan movement, Operation Blue Star, the assassination of Prime Minister Indira Gandhi in 1984 and the anti-Sikh violence unleashed thereafter. With a timeline that moves from seven years before to a decade after 1984, the book strives to answer critical questions that continue to linger till today. The narrative moves from Punjab to Canada, the US, Europe and Delhi, looking to sift the truth from the political obfuscation and opportunism, examining the role that the ruling party allegedly played, and the heart-rending violence that devoured thousands of innocent lives in its aftermath.

research analysis wing: *The Occupied Clinic* Saiba Varma, 2020-09-21 In *The Occupied Clinic*, Saiba Varma explores the psychological, ontological, and political entanglements between medicine and violence in Indian-controlled Kashmir—the world's most densely militarized place. Into a long history of occupations, insurgencies, suppressions, natural disasters, and a crisis of public health infrastructure come interventions in human distress, especially those of doctors and humanitarians, who struggle against an epidemic: more than sixty percent of the civilian population suffers from depression, anxiety, PTSD, or acute stress. Drawing on encounters between medical providers and patients in an array of settings, Varma reveals how colonization is embodied and how overlapping state practices of care and violence create disorienting worlds for doctors and patients alike. Varma shows how occupation creates worlds of disrupted meaning in which clinical life is connected to political disorder, subverting biomedical neutrality, ethics, and processes of care in profound ways. By highlighting the imbrications between humanitarianism and militarism and between care and violence, Varma theorizes care not as a redemptive practice, but as a fraught sphere of action that is never quite what it seems.

research analysis wing: *Right Wing Resurgence* Daryl Johnson, 2012 In 2008 there were 149 militia groups in the United States. In 2009, that number more than tripled to 512, and now there are nearly 600. In *Right-Wing Resurgence*, author Daryl Johnson offers a detailed account of the growth of right-wing extremism and militias in the United States and the ever-increasing threat they pose. The author is an acknowledged expert in this area and has been an intelligence analyst working for several federal agencies for nearly 20 years. The book is also a first-hand, insider's account of the DHS Right-Wing Extremism report from the person who wrote it. It is a truthful depiction of the facts, circumstances, and events leading up to the leak of this official intelligence assessment. The leak and its aftermath have had an adverse effect on homeland security. Because of its alleged mishandling of the situation, the Department's reputation has declined in the intelligence and law enforcement communities and the analytical integrity of the Office of Intelligence and Analysis was undermined. Most importantly, the nation's security has been compromised during a critical time when a significant domestic terrorist threat is growing. This book is replete with case studies and interviews with leaders which reveal their agendas, how they recruit, and how they operate around the country. It presents a comprehensive account of an ever-growing security concern at a time when this threat is only beginning to be realized, and is still largely ignored in many circles.

research analysis wing: *Inside Nepal/The Walk-In* Amar Bhushan, 2019-06-10 In *Inside Nepal*, Jeevnathan, head of the Eastern Service Bureau (ESB) of India's external intelligence agency, has been charged by the Agency's headquarters with overseeing the closure of the Bureau. In the

shadowy world of intelligence operations, the line between right and wrong, good and bad can often become blurred. Presented with the opportunity to redeem the Bureau, Jeevnathan launches a series of audacious operations aimed at securing India's interests vis-a-vis Nepal. In *The Walk-In*, Jeevnathan, head of the Dhaka unit of India's external intelligence agency, is taken completely by surprise when a young man walks boldly into his office and declares his intention of serving as a source for Jeevnathan. Espionage is a risky business and sources are recruited with great care to minimize the risk of exposure. Is he a mole? Yet he never pushes Jeevnathan for sensitive information. Is he in it for the money? Yet he has never demanded any. So who and what is he, and why was he so keen on helping Jeevnathan? Soon to be a major motion picture by Vishal Bhardwaj, this double-bill of pacy thrillers highlighting the exploits of India's intelligence agency will have your pulse racing.

research analysis wing: *Indian Intervention in Sri Lanka* Rohan Gunaratna, 1993 With particular reference to Research and Analysis Wing of India.

research analysis wing: *Kashmir the Vajpayee Years* A.S. with Sinha, Aditya Dulat, 2017-08-16 Srinagar in the winter of 1989 was an eerie ghost town witnessing the beginnings of a war dance. The dam burst the night boys from the separatist JKLF group were freed in exchange for the release of Rubaiya Sayeed, the Union home minister's daughter. As Farooq Abdullah had predicted, the government's caving in emboldened many Kashmiris into thinking that azaadi was possible. It was a long, slow haul to regaining control. From then to now, A.S. Dulat has had a continuous engagement with Kashmir in various capacities. The initiatives launched by the Vajpayee government, in power from 1998 to 2004, were the high point of this constant effort to keep balance in a delicate state. In this extraordinary memoir, Dulat gives a sweeping account of the difficulties, successes and near triumphs in the effort to bring back Kashmir from the brink. He shows the players, the politics, the strategies and the true intent and sheer ruthlessness of the meddlers from across the border. *Kashmir: The Vajpayee Years* paints an unforgettable portrait of politics in India's most beautiful but troubled state.

research analysis wing: *Inside RAW* Asoka Raina, 1981 On operations of the Research and Analysis Wing.

research analysis wing: *The Politics of Bitcoin* David Golumbia, 2016-09-26 Since its introduction in 2009, Bitcoin has been widely promoted as a digital currency that will revolutionize everything from online commerce to the nation-state. Yet supporters of Bitcoin and its blockchain technology subscribe to a form of cyberlibertarianism that depends to a surprising extent on far-right political thought. *The Politics of Bitcoin* exposes how much of the economic and political thought on which this cryptocurrency is based emerges from ideas that travel the gamut, from Milton Friedman, F.A. Hayek, and Ludwig von Mises to Federal Reserve conspiracy theorists. *Forerunners: Ideas First* is a thought-in-process series of breakthrough digital publications. Written between fresh ideas and finished books, *Forerunners* draws on scholarly work initiated in notable blogs, social media, conference plenaries, journal articles, and the synergy of academic exchange. This is gray literature publishing: where intense thinking, change, and speculation take place in scholarship.

research analysis wing: *American Zealots* Arie Perliger, 2020-08-18 In an unsettling time in American history, the outbreak of right-wing violence is among the most disturbing developments. In recent years, attacks originating from the far right of American politics have targeted religious and ethnic minorities, with a series of antigovernment militants, religious extremists, and lone-wolf mass shooters inspired by right-wing ideologies. The need to understand the nature and danger of far-right violence is greater than ever. In *American Zealots*, Arie Perliger provides a wide-ranging and rigorously researched overview of right-wing domestic terrorism. He analyzes its historical roots, characteristics, tactics, rhetoric, and organization, assessing the current and future trajectory of the use of violence by the far right. Perliger draws on a comprehensive dataset of more than 5,000 attacks and their perpetrators from 1990 through 2017 in order to explore key trends in American right-wing terrorism. He describes the entire ideological spectrum of the American far right, including today's white supremacists, antigovernment groups, and antiabortion fundamentalists, as

well as the histories of the KKK, skinheads, and neo-Nazis. Based on these findings, Perliger suggests counterterrorism policies that can respond effectively to the far-right threat. A groundbreaking examination of violence spawned from right-wing ideologies, *American Zealots* is essential reading for everyone seeking to understand the transformation of domestic terrorism.

research analysis wing: *Escape to Nowhere* Amar Bhushan, 2019

research analysis wing: *Inside IB and RAW* Kinattinkara Sankaran Nair, 2008 Chapters: Galatasaray Islet, Lake Buyukcekmece, List of Urban Centers in Istanbul, Seven Hills of Istanbul, Aydos Da . Source: Wikipedia. Pages: 20. Not illustrated. Free updates online. Purchase includes a free trial membership in the publisher's book club where you can select from more than a million books without charge. Excerpt: Aydos Tepesi (Turkish: , Aydos Hill) (537 m) is the highest point of Istanbul, Turkey where is located on the northern side of the district Kartal. Aydos name comes from Aydos Fortress where is next to the hill which was built in first half of 6th century by Romans. Today, the ruins of Aydos Fortress is in Sultanbeyli district of Istanbul. ...More: <http://booksllc.net/?id=17408886>

research analysis wing: *Free Speech and Koch Money* Ralph Wilson, Isaac Kamola, 2021-11-20 The demand for free speech on campus is a distraction, we need to follow the money

research analysis wing: *Time and Social Theory* Barbara Adam, 2013-03-01 Time is at the forefront of contemporary scholarly inquiry across the natural sciences and the humanities. Yet the social sciences have remained substantially isolated from time-related concerns. This book argues that time should be a key part of social theory and focuses concern upon issues which have emerged as central to an understanding of today's social world. Through her analysis of time Barbara Adam shows that our contemporary social theories are firmly embedded in Newtonian science and classical dualistic philosophy. She exposes these classical frameworks of thought as inadequate to the task of conceptualizing our contemporary world of standardized time, computers, nuclear power and global telecommunications.

research analysis wing: *A Case for Intelligence Reforms in India* , 2012

research analysis wing: *Open Secrets* Maloy Krishna Dhar, 2005 Deterrence Is A Policy That Fashions A Situation Whereby War Can Be Limited If Not Averted. It Rests On The Capability Of A Nation To Deter The Enemy, Ensure That The Credibility Of The Threat Is Maintained, And Respected, And Use That Capability When Necessary. Nuclear Weapons Deter, But There Is The Pursuit For The Absolute Means To Seek Foolproof Deterrence. Herein Lies The Dilemma. The Stakes Involved In A Nuclear War And The Use Of These Weapons Stimulate Varied And Worried Debates.To Justify A War, Arguments Tend To Get Grounded On Just War The Doctrine Of Just War Is Concerned Not With What Men Did In War But What They Ought To Do Or Refrain From Doing; The Jus Ad Bellum Or Justification Of War And The Jus In Bello Or The Limitation Of War.

research analysis wing: *Global Trends 2040* National Intelligence Council, 2021-03 The ongoing COVID-19 pandemic marks the most significant, singular global disruption since World War II, with health, economic, political, and security implications that will ripple for years to come. -Global Trends 2040 (2021) Global Trends 2040-A More Contested World (2021), released by the US National Intelligence Council, is the latest report in its series of reports starting in 1997 about megatrends and the world's future. This report, strongly influenced by the COVID-19 pandemic, paints a bleak picture of the future and describes a contested, fragmented and turbulent world. It specifically discusses the four main trends that will shape tomorrow's world: - Demographics-by 2040, 1.4 billion people will be added mostly in Africa and South Asia. - Economics-increased government debt and concentrated economic power will escalate problems for the poor and middleclass. - Climate-a hotter world will increase water, food, and health insecurity. - Technology-the emergence of new technologies could both solve and cause problems for human life. Students of trends, policymakers, entrepreneurs, academics, journalists and anyone eager for a glimpse into the next decades, will find this report, with colored graphs, essential reading.

research analysis wing: *Security, Espionage and Counter Intelligence* R. N. Manickam, 2001 The Security, Espionage and Counter-Intelligence problems are being faced by almost all nations of

the world these days. All necessary steps are being taken to tackle this vexed problem by each country and the persons deployed for the work. The present book highlights the varied experiences of an Indian Police Officer who was a senior police officer in uniform for some years; a police officer in civil clothes in the Criminal Investigation Department; a Diplomat and First Secretary in the Indian Embassy in Washington; Director of Security in the Ministry of External Affairs; Dy. Director, Intelligence Bureau; Principal Director 'ARC' in the prestigious Research and Analysis Wing (RAW), ending a Member Judge of the State Consumer Court at Madras with the Hon. rank of a High Court Judge.

research analysis wing: Handbook of Indian Defence Policy Harsh V. Pant, 2015-10-06 India has the world's fourth largest military and one of the biggest defence budgets. It asserts its political and military profile in South Asia and the Indian Ocean region. The nation has been in the midst of an ambitious plan to modernize its largely Soviet-era arms since the late 1990s and has spent billions of dollars on latest high-tech military technology. This handbook: canvasses over 60 years of Indian defence policy and the major debates that have shaped it; discusses several key themes such as the origins of the modern armed forces in India; military doctrine and policy; internal and external challenges; and nuclearization and its consequences; includes contributions by well-known scholars, experts in the field and policymakers; and provides an annotated bibliography for further research. Presented in an accessible format, this lucidly written handbook will be an indispensable resource for scholars and researchers of security and defence studies, international relations and political science, as well as for government think tanks and policymakers.

research analysis wing: Know the Anti-Nationals RSN Singh, 2021-02-04 We live in an era of nation-states. Nationhood is predicated on shared sense of past and a common purpose of future. More than nation-state, India is a civilization, a complete civilization. To keep this civilization fresh and vibrant, winds from all directions are imperative for its nourishment. But, winds cannot be allowed to build into destructive storms, that threaten to uproot the civilization, the very basis of nationhood. Jihadism and Maoism are the two main destructive storms. Fueling these storms are India's enemies as well as the forces of proselytization. They have to be crushed both at ideological and physical levels. We have been squeamish in dealing with the problems because of the misplaced notion that all ideologies are basically benign and beneficial, they are not. 73 years of our post-independence experience is testimony. This misplaced notion has caused at least a lakh lives in Kashmir alone, resulting in ethnic cleansing of Hindus from the Valley by the jihadists. Sardar Patel did crush the communist revolt in Telangana, but in the following years due to subversion of our political class, it grew into the 'Red Corridor', i.e. from Tirupati to Pashupati. These forces have to be vanquished to secure the internal or the third front. This book 'Know the Anti-Nationals' exposes these enemies within.

research analysis wing: The Pig Book Citizens Against Government Waste, 2013-09-17 The federal government wastes your tax dollars worse than a drunken sailor on shore leave. The 1984 Grace Commission uncovered that the Department of Defense spent \$640 for a toilet seat and \$436 for a hammer. Twenty years later things weren't much better. In 2004, Congress spent a record-breaking \$22.9 billion dollars of your money on 10,656 of their pork-barrel projects. The war on terror has a lot to do with the record \$413 billion in deficit spending, but it's also the result of pork over the last 18 years the likes of: - \$50 million for an indoor rain forest in Iowa - \$102 million to study screwworms which were long ago eradicated from American soil - \$273,000 to combat goth culture in Missouri - \$2.2 million to renovate the North Pole (Lucky for Santa!) - \$50,000 for a tattoo removal program in California - \$1 million for ornamental fish research Funny in some instances and jaw-droppingly stupid and wasteful in others, The Pig Book proves one thing about Capitol Hill: pork is king!

research analysis wing: The Indian Conservative Jaithirth Rao, 2023-06-15 Lively, eloquent and provocative, this is a book that will stimulate much thought, discussion and debate as it challenges the dogmas of the left and the extreme right and raises the key issues that engage India today.

research analysis wing: Honour Among Spies Asad Durrani, 2020-10-12 In May 2018, a book was published that set off a perfect storm in the intelligence circles in the subcontinent, and made people in the spy community sit up around the world. What made *The Spy Chronicles* unusual was that two of its authors, A.S. Dulat and Asad Durrani, co-writing with journalist Aditya Sinha, had headed their respective spy agencies -- Dulat had been chief of India's RAW, and Lt Gen. Durrani of Pakistan's ISI. The fallout of the book would result in Lt Gen. Durrani being put on the exit control list and having his pension revoked. *Honour Among Spies* is a fictional account of a spy who is sent out into the cold, but one that reflects all too accurately the predicament of a distinguished officer fighting to protect his reputation. Woven into the novel is a throwback to another famous incident -- the raid on Osama bin Laden, about whose hideaway and the raid itself Lt Gen. Durrani had made some prescient comments. These and other elements come together in this taut battle of wits that takes forward, in a way, the narrative of *The Spy Chronicles*.

research analysis wing: *Right-Wing Terrorism in the 21st Century* Daniel Koehler, 2016-10-04 This book is the first comprehensive academic study of German right-wing terrorism since the early 1960s available in the English language. It offers a unique in-depth analysis of German violent, extremist right-wing movements, terrorist events, groups, networks and individuals. In addition, the book discusses the so-called 'National Socialist Underground' (NSU) terror cell, which was uncovered in late 2011 by the authorities. The NSU had been active for over a decade and had killed at least ten people, as well as executing numerous bombings and bank robberies. With an examination of the group's support network and the reasons behind the failure of the German authorities, this book sheds light on right-wing terrorist group structures, tactics and target groups in Germany. The book also contains a complete list of all the German right-wing terrorist groups and incidents since the Second World War. Based on the most detailed dataset of right-wing terrorism in Germany, this book offers highly valuable insights into this specific form of political violence and terrorism, which has been widely neglected in international terrorism research.

research analysis wing: *Community-based Participatory Research* United States. Agency for Healthcare Research and Quality, RTI International-University of North Carolina Evidence-based Practice Center, 2004

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that have made British fascism a force in the international extremist subculture.

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